

Audit & Risk Committee
Terms of Reference

Membership and constitution

Membership	At least three members, all of whom shall be independent Non-Executive Directors. Where possible, the Committee shall include at least one member who is also a member of the Remuneration Committee and one member who is also a member of the Safety, Environment and Sustainability Committee. The Chair of the Board shall not be a member. Committee members shall be appointed by the Board, on the recommendation of the Nominations Committee, in consultation with the Committee Chair. At least one member shall have recent and relevant financial experience and, in accordance with DTR 7.1.1R, at least one member must have competence in accounting and/or audit. The Committee as a whole shall have competence relevant to the sector in which the Company operates.
Committee Chair	The Board shall appoint the Committee Chair who shall be an independent Non-Executive Director. In the absence of the Committee Chair and/or an appointed deputy, the remaining members present shall elect one of themselves to chair the meeting.
Secretary	Group General Counsel & Company Secretary (or their nominee).
Quorum	Two members.
Attendees	Only members of the Committee have the right to attend Committee meetings. Non-members may be invited to attend all or part of any meeting, as and when appropriate and necessary.
Frequency of meetings	The Committee shall meet as and when it is deemed necessary, normally four times a year and no fewer than three meetings a year. The Committee shall meet at least four times each year: twice each year with the external auditor present and twice a year with the Head of Internal Audit present. Outside of the formal meeting programme, the Committee Chair will maintain a dialogue with key individuals involved in the Company's governance, including the Board Chair, the Group Chief Executive, the Group Chief Financial Officer, the Group General Counsel and Company Secretary, the Group Financial Controller, the Group Head of Internal Audit and the external auditor.
Notice of meetings	Committee meetings shall be called by the Secretary at the request of the Committee Chair. The external audit lead partner or the Group Chief Financial Officer may request that the Committee Chair calls a Committee meeting if they consider it necessary. Notice of each meeting confirming the venue, time and date together with an agenda and papers shall be circulated to Committee members and attendees,

where possible, no later than five working days before the date of the meeting.

Reporting	Committee meeting minutes shall be circulated to the Committee members and, once approved, to the Board unless, in the opinion of the Committee Chair, it would be inappropriate to do so.
Terms of Reference	These Terms of Reference may only be amended with the consent of the Board.

Purpose and Authority

The Committee is established as a committee of the Board and is authorised by the Board to carry out the duties set out in these Terms of Reference. In fulfilling its duties, the Committee is further authorised by the Board to:

1. seek any information or assistance that it requires from any employee or contractor of the Company and all employees and contractors are directed to co-operate with any request made by the Committee;
2. have unrestricted access to Company documents and Company information;
3. have unrestricted access to the Group Head of Internal Audit;
4. have unrestricted access to the Company's external auditor;
5. investigate or commission investigations into any activity within its terms of reference; and
6. obtain outside legal or independent professional advice in accordance with the Company's policy and secure the attendance of individuals with relevant experience and expertise at Committee meetings if it considers this necessary.

Organisation of the Committee

1. The Committee Chair shall, as a minimum, attend the Board meeting at which the annual report and accounts, including the annual financial statements are approved;
2. The Committee Chair shall report formally to the Board on its proceedings after each meeting on all matters within these Terms of Reference;
3. The Committee shall make whatever recommendations to the Board it deems appropriate on any area within its remit where action or improvement is needed;
4. The Committee shall, at least once a year, review its own performance, constitution and Terms of Reference to ensure it is operating at maximum effectiveness, recommend any changes it considers necessary to the Board for approval and annually report to the Board on how it has discharged its responsibilities under these terms of reference;
5. The Committee shall prepare a report about its activities and recommend it to the Board for approval and inclusion in the Company's Annual Report to shareholders. The report should

include all information requirements set out in the UK Corporate Governance Code and relevant legislation and regulation; and

6. The Committee shall be provided with appropriate and timely training, in the form of an induction programme for new members and on an ongoing basis for all members.

Duties

The Committee shall have the following responsibilities, powers, authorities and discretions:

Internal Controls and Risk Management Systems

1. Keep under review the adequacy and effectiveness of the Company's internal financial controls and other internal control and risk management systems including those related to Information Systems and Security; and Legal, Regulatory and Ethical Standards Compliance;
2. Support the Board with the monitoring of the effectiveness of all material controls (financial, operational, reporting and compliance) and the preparation of the annual declaration of effectiveness as at the balance sheet date, including the identification and disclosure of any material controls that have not operated effectively, and the associated remedial actions and timelines;
3. Review the quarterly Internal Audit reports and the quarterly Group Risk Management Reports;
4. Review and approve all statements in the annual report and accounts with regard to internal controls and risk management; and
5. Ensure that the Remuneration Committee takes into account the preferred risk profile of the Company when considering remuneration matters.

Internal Audit

1. Monitor and keep under review the effectiveness of the Company's internal audit function.
2. Consider and approve the appointment of the Group Head of Internal Audit; any dismissal of the post holder should be considered by the Committee.
3. Satisfy itself that the internal audit function has an appropriate remit with adequate resources and appropriate access to information to enable it to fulfil its mandate, and to ensure it is equipped to perform in accordance with appropriate professional standards for internal auditors. It shall also satisfy itself that the function has adequate standing and is free from management or other restrictions.
4. Review and assess annually the internal audit plan and be advised of the reason for any material change or delay in the planned programme.
5. Meet, without management being present, with the Group Head of Internal Audit regularly and at least twice a year to discuss their remit and any other matters arising.

6. Monitor the effectiveness of the internal audit function in the context of the Company's overall internal controls and risk management systems.
7. The Committee shall:
 - (i) receive a report on the results of internal audit function's work on a periodic basis; and
 - (ii) review and monitor management responsiveness to their findings and recommendations.
8. Ensure that the Group Head of Internal Audit has direct access to the Chair of the Board and to the Committee Chair, and is accountable to the Committee.

External Audit

1. Oversee the Company's relationship with the external auditor.
2. Provide recommendations to the Board on the appointment, re-appointment and removal of the Company's external auditor, which are subject to approval by the Company's shareholders at the annual general meeting.
3. Conduct a tender for the external audit contract at least every ten years to enable the Committee to compare the quality and effectiveness of the services provided by the incumbent auditor with those of other audit firms.
4. Take steps to ensure that key partners within the appointed firm are rotated from time to time in compliance with relevant ethical and professional guidance.
5. Meet without management being present with the external auditor regularly and at least twice each year to discuss their remit and any other matters arising.
6. Keep under review the relationship with the external auditor, taking into account the relevant UK professional and regulatory requirements, including (but not limited to):
 - (a) annually assessing their independence and objectivity including satisfying itself that there are no relationships between the external auditor and the Company (other than in the ordinary course of business) which could adversely affect the external auditor's independence and objectivity, and agreeing a policy on the employment of former partners and employees of the external auditor;
 - (b) assessing annually the qualifications of the external auditor, its exposure and its resources which shall include a report from the external auditor on its own internal quality procedures;
 - (c) approval of the terms of engagement of the external auditor, including:

- (i) any engagement letter issued at the start of each audit and, as appropriate, any material changes in the external auditor's terms of engagement;
- (ii) reviewing and approving the annual audit plan; and
- (iii) agreeing and approving the audit fees which should be paid.

(d) assessing the effectiveness of the audit, including:

- (a) reviewing any representation letter(s) requested by the external auditor before they are signed by management;
- (b) reviewing the management letter and management's response to the external auditor's findings and recommendations;
- (c) reviewing the external auditor's reports which address matters identified from their audit of the year-end financial statements, annual report and accounts and review of the half yearly financial statements;
- (d) reviewing the Company's policy on the supply of non-audit services by the external auditor and the implementation of that policy, ensuring there is prior approval of non-audit services, considering the impact this may have on independence, taking into account the relevant regulations and ethical guidance in this regard, and reporting to the board on any improvement or action required; and
- (e) considering the risk of withdrawal of the present external auditor from the market.

Financial Policies and Reporting

1. Keep under review the consistency of accounting policies both on a year to year basis and across the Company and its subsidiaries.
2. Monitor the integrity of, review and challenge where necessary, the Company's annual report and accounts (including the, annual financial statements and their preliminary announcement and the half yearly financial statement) and any formal announcements relating to the Company's financial performance to ensure they present a fair, balanced and understandable assessment of the Company's performance, business model and strategy, taking into account:
 - (a) whether the Company has followed appropriate accounting standards and made appropriate estimates and judgements, taking into account the views of the external auditor;
 - (b) decisions requiring a major element of judgement;
 - (c) the extent to which the financial statements are affected by any unusual transactions;

- (d) the clarity, consistency and completeness of disclosures;
- (e) significant adjustments resulting from the audit;
- (f) the going concern assumption;
- (g) the viability statement;
- (h) compliance with accounting standards;
- (i) compliance with stock exchange and other legal and regulatory compliance requirements; and
- (j) all material information presented with the annual financial statements, such as the strategic report and the corporate governance statement.

3. Review any profit forecasts or previously unpublished financial data to be published in any public document or any other documents as requested by the Board.
4. Review the content of the annual report and accounts, including the annual financial statements and advise the Board on whether, taken as a whole, they are fair, balanced and understandable and provides the information necessary for shareholders to assess the Company's performance, business model and strategy.

Information Systems Security

1. Ensure effective and fit for purpose information systems controls across the Group.
2. Review the effectiveness of information security controls designed to prepare for, protect from, detect and respond to hacking / a cyber-attack or misuse of data, including, where appropriate, considering reports in relation to the independent testing, review and assurance of such controls.
3. Review and monitor the response to and management of consequences of a cyber security or misuse of data incident on behalf of the Board.
4. Review the critical information assets which the Group wants to protect against hacking / cyber-attack for approval by the Board.
5. Review controls to prepare, protect, detect and respond to hacking / a cyber-attack or misuse of data, including the management of the consequences of a cyber-security or misuse of data incident, for approval by the Board.

Legal and Regulatory Compliance

1. Review Our Code and related Group policies and assess compliance/conformance annually.

2. Maintain oversight of the Company's arrangements for its employees to raise concerns, in confidence, about possible improprieties, including financial reporting. The Committee shall satisfy itself that these arrangements allow proportionate and independent investigation of such matters and appropriate follow up action. The Committee shall receive regular compliance reports to assist it in discharging this duty.
3. Keep under review whether the Company has adequate procedures for detecting and responding to fraud and financial crime including bribery. The Committee shall receive applicable reports on non-compliance.
4. Review the implications of significant proposed regulatory policy interventions, material risks and incidences of non-compliance relating to Centrica's sector-specific legal and regulatory obligations, data protection and competition law, through the provision of a quarterly compliance report.

Financial Markets

Monitor the Group's exposure to market movements, including commodity prices and volumes, inflation, interest rates and currency fluctuations.

Credit and Liquidity

Monitor the Group's management of counterparty exposures and funding uncertainties.

Approved by the Board: 16 December 2025