14th International Gas and Electricity Summit

What is the future for gas?

Sam Laidlaw, CEO, Centrica 21 October 2009



Recent experience

From Boom ...

- Growing demand
- Higher prices
- Strong levels of investment

- Falling demand
- Excess supply
- Lower spot prices
- Pullback in investment

... to Bust



What a difference 50 years makes

British Gas

British Gas



British Gas Canvey Island LNG Terminal January 1959: A World First: 'Methane Pioneer' 5,000 m³



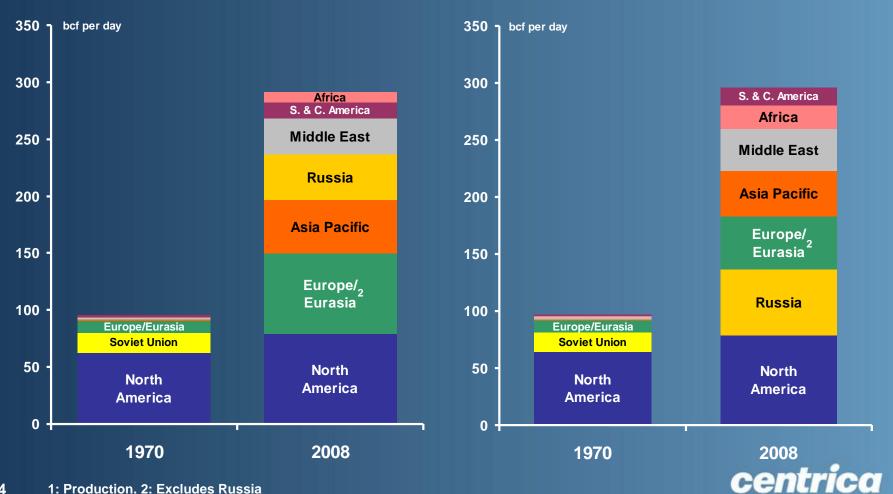
British Gas Isle of Grain LNG Terminal November 2008: A British First: 'Al Khuwair' 216,000 m³



Globalisation of gas in the last 40 years

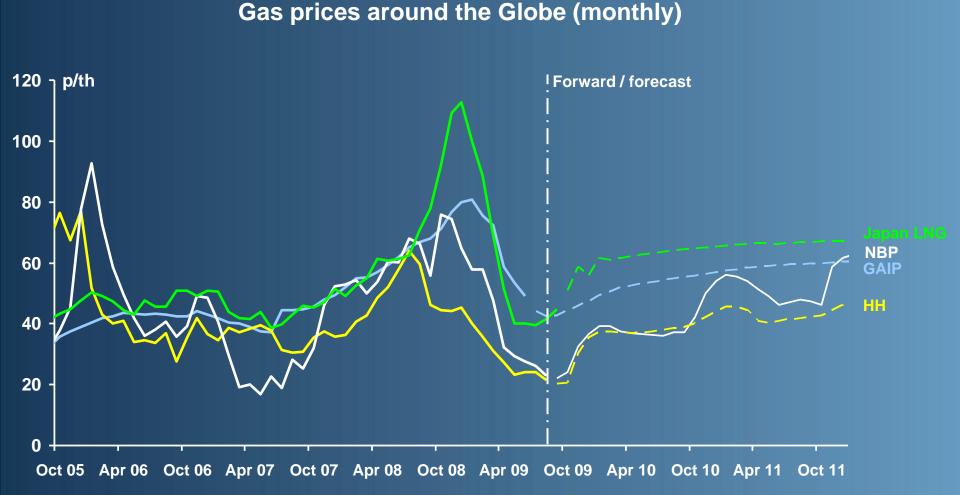
Global Gas Demand

Global Gas Supply¹



4 1: Production. 2: Excludes Russia Source: BP Statistical Review of World Energy 2009

Some signs of convergence but regional factors still influence price



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The future of gas is uncertain – inflexion point

Scenario 1 "Do Nothing"

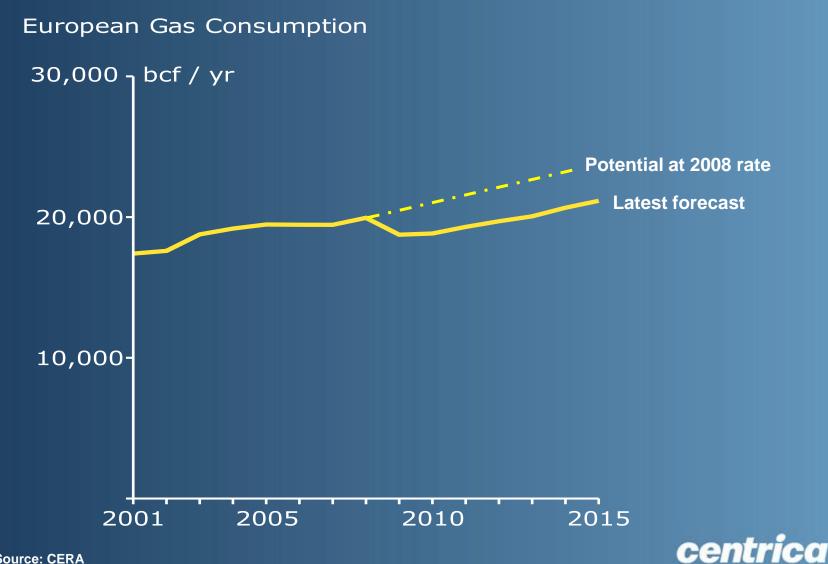
- Gas seen as unreliable
- Renewed calls for energy independence
- A continuing push toward renewable electricity
- Nuclear renaissance
- CCS investment
- More energy efficiency

Scenario 2 "Partnership"

- Gas key part of the solution to climate change
 - Switching from coal to gas generation
 - Back-up for wind generation
 - Technology driving combined heat and power in homes and businesses
- New relationships being forged between "demand holders" and "resource holders" to meet the challenges of energy security and climate change
 - Different partnerships along the value chain
 - New forms of co-investment

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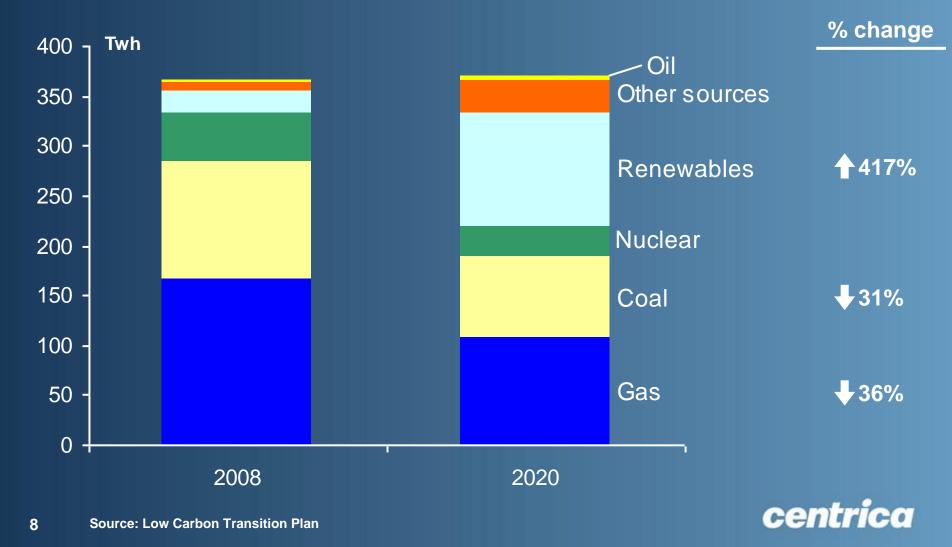
Scenario 1: Major fall in gas consumption in 2009, if unaddressed will take years to recover



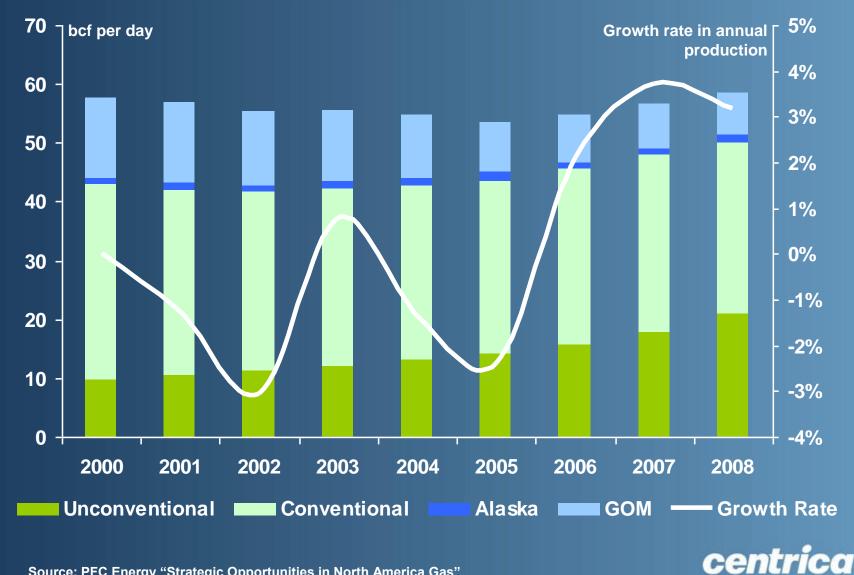
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Scenario 1: Governments promoting investment in less carbon intensive generation (away from gas)

Potential generating output if UK government targets met

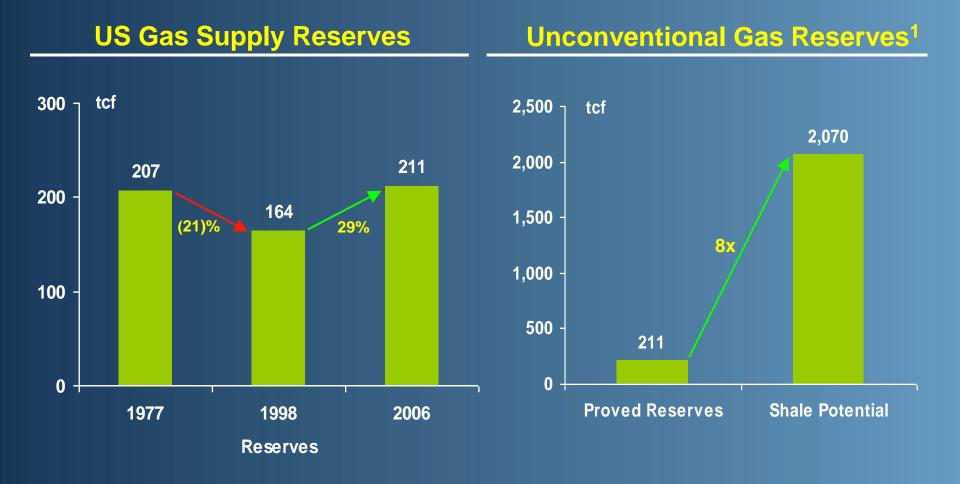


Scenario 1: Energy independence means investment in local sources, above foreign imported gas (1 of 2)



Source: PFC Energy "Strategic Opportunities in North America Gas"

Scenario 1: Energy independence means investment in local sources, above foreign imported gas (2 of 2)



10 1: 2006 Source: EIA, Potential Gas Committee (PGC), "U.S. Natural Gas Gross Withdrawals and Production"

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Scenario 1: These factors, plus increased capacity, has led to an LNG supply overhang



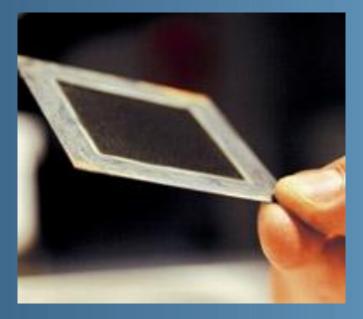
Global LNG Capacity Utilisation



Scenario 2: Technology can power an increase in gas and lower CO2 emissions

Distributed Generation - Heat and Power



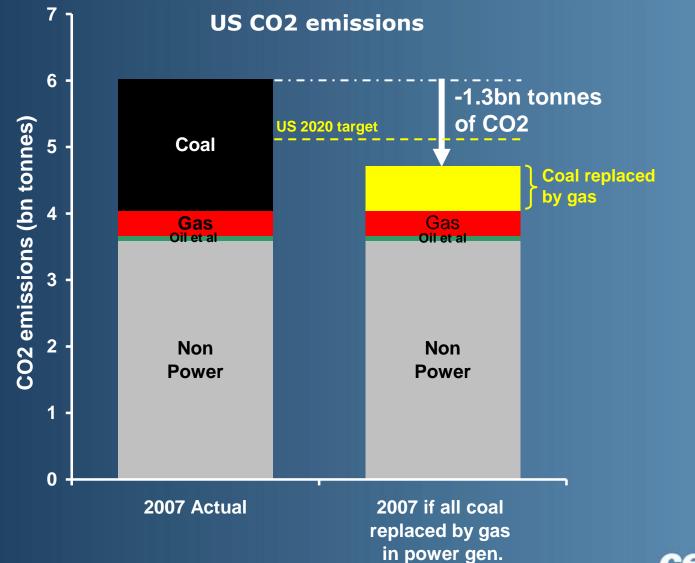


Stirling Engine

Solid Oxide Fuel Cells



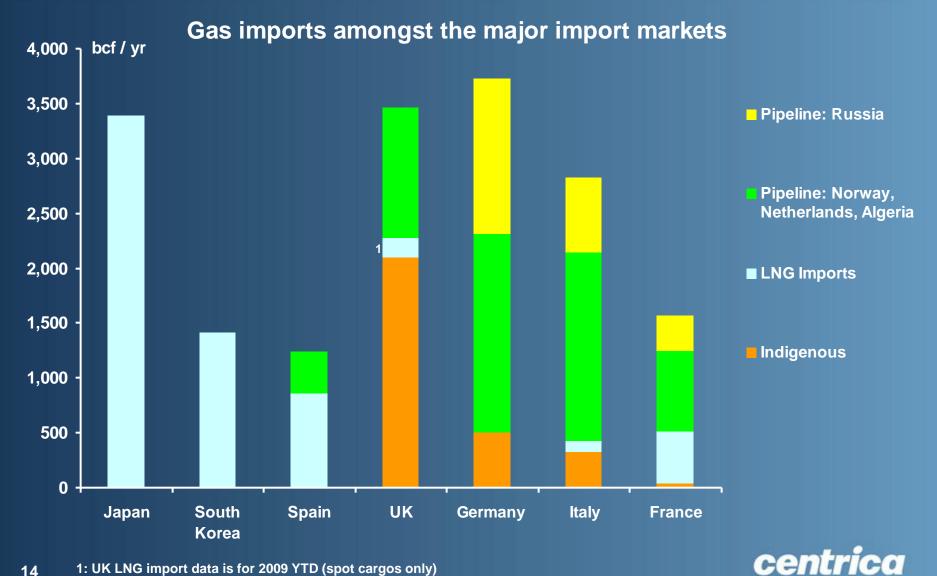
Scenario 2: Replacing coal generation with gas could deliver US' CO2 reduction target



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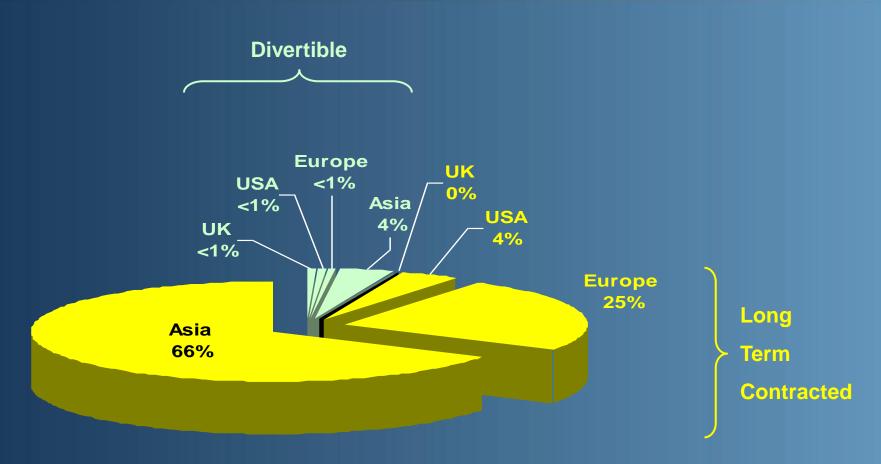
Source: Energy Information Administration. CO2 emissions are from all sectors, not just power generation

Major markets for gas will remain import dependent, developing these markets requires stronger partnership



1: UK LNG import data is for 2009 YTD (spot cargos only) 14 Source: Waterbourne 2008

Co-dependency of supply and demand key to develop global LNG infrastructure





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Conclusion

"Demand holders" and "Resource holders" have to decide whether gas will be the fuel of the 21st century

